

LOS ANGELES COUNTY
ATI OFFICE



Alternatives to Incarceration

"Care First, Jails Last"

Year 2 ATI Impact Report

2021 - 2022

The Alternatives to Incarceration (ATI) Office was essential to bringing to life the Board of Supervisors' vision of *Care First, Jails Last*.

The accomplishments in Year 2 demonstrate that data-driven and strategic policy, programs, and services create a more just and equitable Los Angeles County.

Year 2 Highlights



Alternative Crisis Response

Supported the expansion and launch of Alternative Crisis Response, including the 988 crisis call center



Program Pilots & Expansions

Launched pilot programs and expanded programs, including: Pretrial Services Expansion (PREP 2.0), Rapid Diversion Program, Prefiling Diversion Program & the ATI Incubation Academy



Community

Worked in partnership with community members and leaders to advance Year 2 of the Care First Community Investment (CFCI) spending package

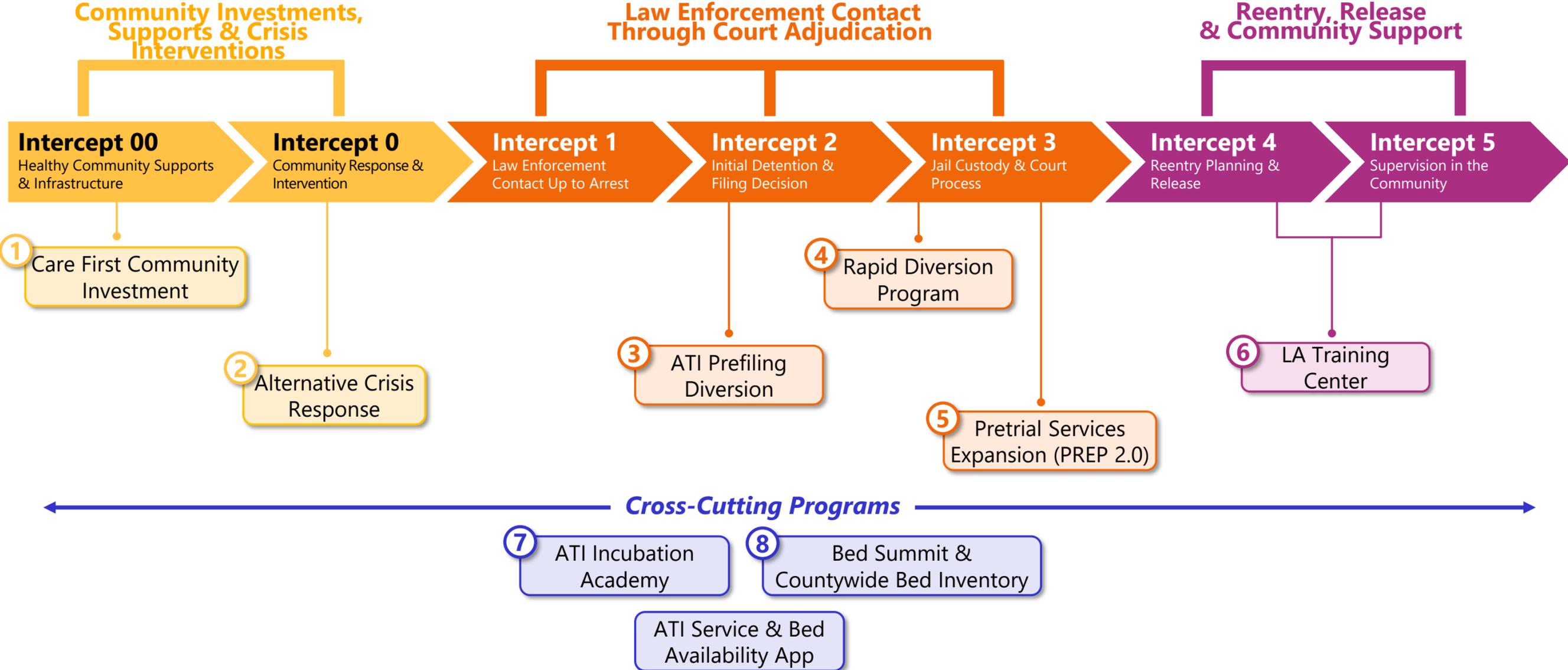


JCOD & DYD Launch

Drove the build out of the new Justice Care and Opportunities Department (JCOD) and Department of Youth Development (DYD)

ATI Office's Guiding Principle: The *Sequential Intercept Model*

The ATI Office bases its policy development and program implementation on the Sequential Intercept Model, which aims to support people before they even come into contact with the criminal justice system or offer diversion or pretrial release instead. The model also focuses on supporting those within the criminal justice system to ensure better outcomes for individuals and communities.



Care First Community Investment

- **Year 2 Investment**

Advanced an unprecedented **\$287.7M** spending package for direct community investments to address the impact of racial injustice in the criminal justice system through economic opportunity; diversion, behavioral health, and mental/physical health; education access and youth development; housing; and reentry.

- **Continued to Expand Community Engagement**

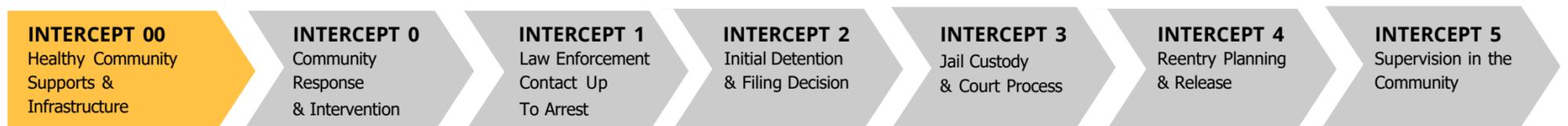
Led a robust community engagement campaign, including listening sessions, canvassing, social media toolkits and completion of over 3,400 surveys by community members to ensure CFCI spending plan informed by the community.

- To increase participation, with the support of The California Endowment, community members who attended in-person listening sessions received stipends
- Of the total 22 programs approved by the CFCI committee to receive Year 2 funding, 15 (68%) were submitted by community-based organizations (CBOs)

- **Increased Direct Community Investment**

A portion of CFCI funds is being disbursed directly to community-based service providers by a Third-Party Administrator (TPA), as recommended by the committee and approved by the Board.

- Year One: ~\$19M administered through TPA (~120 CBOs)
- Year Two: ~\$40M to be administered through TPA





Alternative Crisis Response

988 Launched on July 16, 2022

- 988 website with FAQs launched by DMH: <https://dmh.lacounty.gov/988-information/>

Key ACR Achievements in ATI Year 2

Contracting

- Supported DMH solicitations and contracts executed for 988 call center services (Didi Hirsch) and mobile crisis response services
- At Board direction, hired KPMG to provide project management and related consulting services

Funding/Support

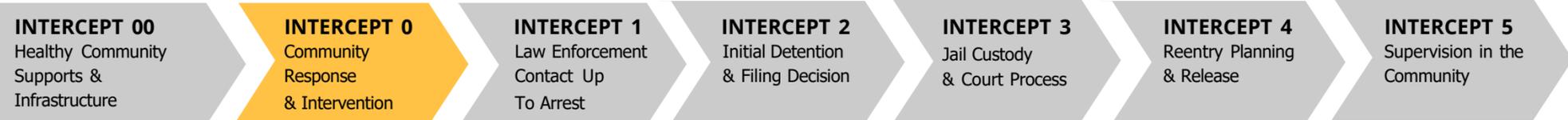
- Secured \$51.8M in state grant funds, to add to previous \$18.5 million in American Rescue Plan and \$30 million in AB 109 funds for ACR
- Secured sponsorship from Ballmer Group to pay for technical assistance from Delivery Associates and RI International, and additional funding to pay for 3 full-time ACR staff

Legislation

- Successfully advocated for passage of CA Assembly Bill 988, which includes new state support for 988 and connected ACR services

ACR Leadership Transition to DMH

- Prior to the launch of JCOD, ATI managed ACR consultants (RI International and KPMG) as they completed their work
- As of June 2022, DMH stood up an interim ACR Office with 8 temporarily-assigned staff and has assumed full leadership of ACR, with ATI moving to a supporting role



ATI Prefiling Diversion Program (PFD)

Early-stage diversion program piloting in three diverse jail stations and communities – providing an opportunity to test the model in different ecosystems within LA County and to mold the model to fit specific community needs

	LAPD-77th	Santa Monica	Lancaster
Site Launch Date	June 2021	September 2021	November 2021
Law Enforcement Partners	LAPD	SMPD	LASD
Prosecutorial Partners	LA City Attorney District Attorney	Santa Monica City Attorney District Attorney	District Attorney
Service Providers	Project180 (thru 9/30) HR360 (as of 10/1)	Exodus Recovery	Tarzana Treatment Center

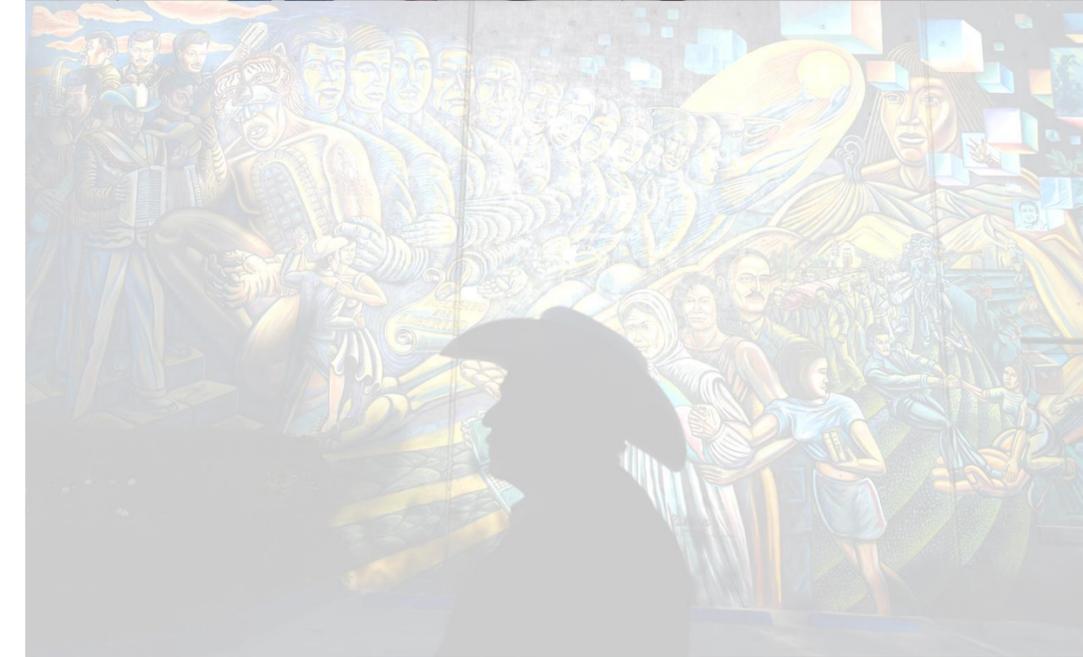
Types of services offered to participants

- Substance Use and Mental Health Treatment (ranging from lower acuity services to full-service partnership and residential treatment)
- Housing (where appropriate)
- Other supportive services, including:
 - Vital records
 - Public assistance/benefits establishment
 - Education/job placement support
 - Transportation
 - Food, clothing
- Case Management

Highlights:

- 189 individuals diverted to date
- 44 individuals have already graduated (after 3-6 mo. of treatment)

Source: ATI, June 2021-August 2022



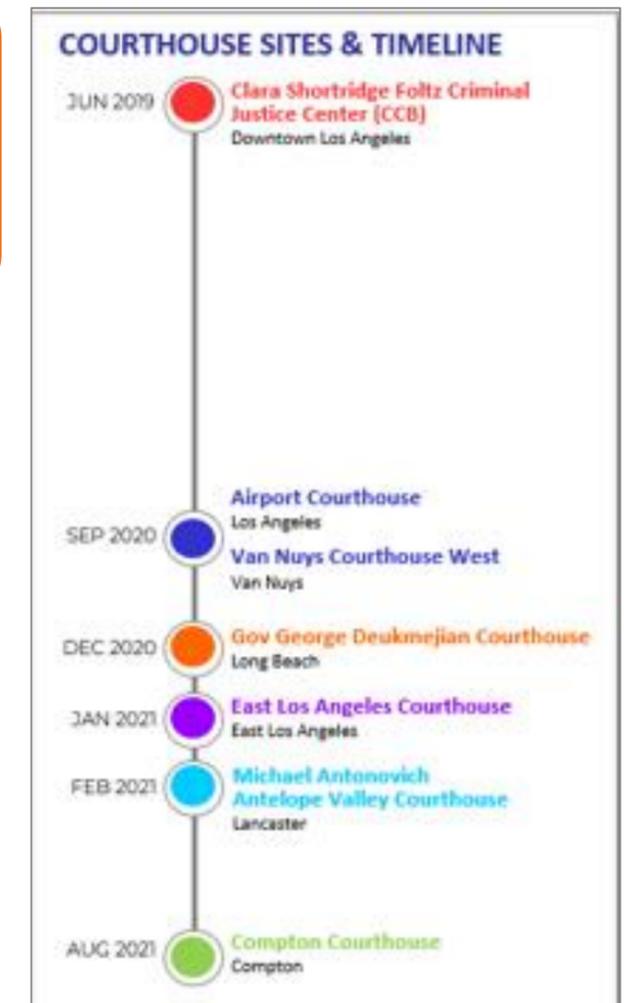
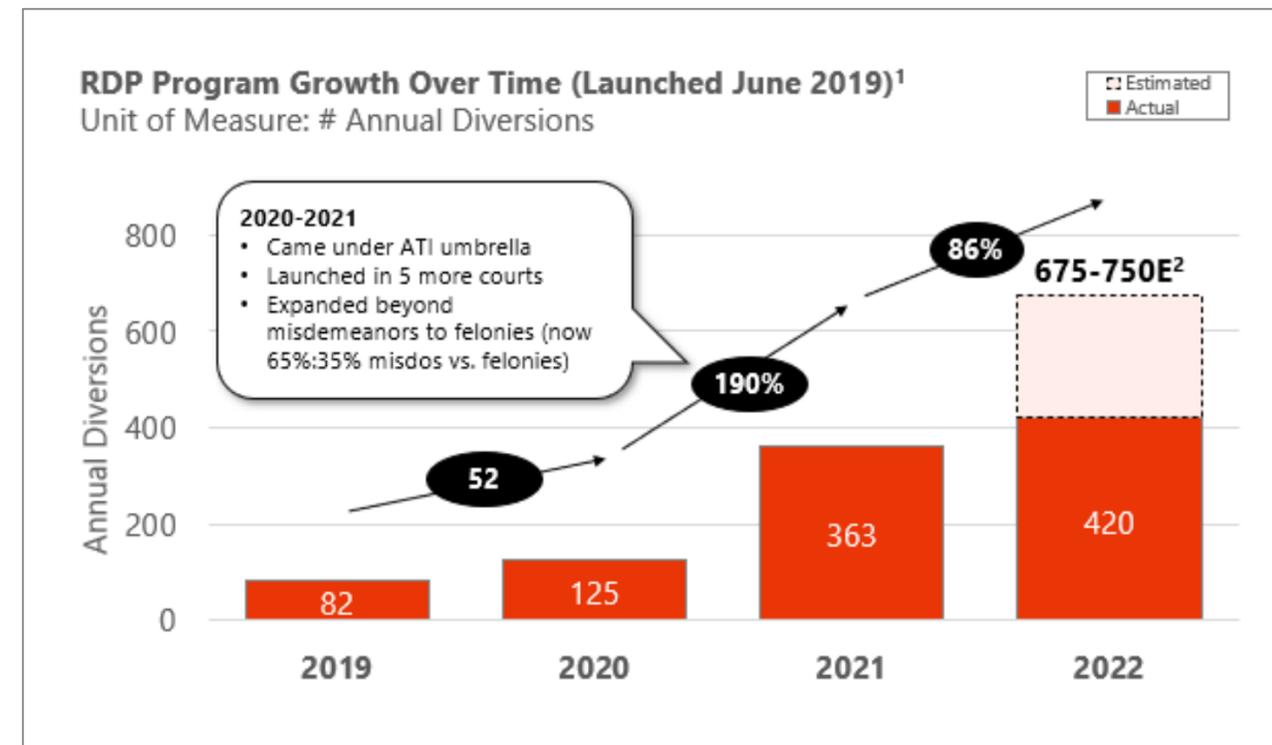


Rapid Diversion Program (RDP)

Pre-plea diversion program that utilizes PC 1001.36, the Mental Health Diversion Statute, to divert those with mental health and/or substance use disorders out of justice involvement and into treatment

Highlights:

- 1,000th diversion achieved in July 2022
- Program is on track to see 86% growth in diversions in 2023
- 5% recidivism rate for graduates



¹ Public Defender diversions only

Total estimated at 2022 year-end, based on current run-rate

Note: East LA is no longer an active site. At this time there are now 6 active sites: CCB, LAX, Van Nuys, Lancaster and Compton

Source: Public Defender's Office, MacArthur Foundation Safety & Justice Challenge

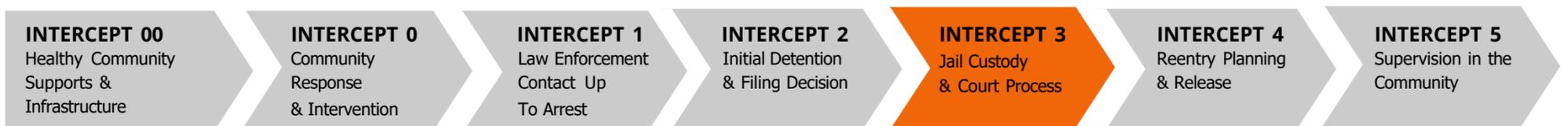


Pretrial Services Expansion (PREP 2.0)

Over the past year, the ATI Office worked not only to enhance the Court's Pretrial Release Evaluation Program (PREP) pilot, but phase towards larger pretrial reform in JCOD – in particular, increasing service linkage for pretrial defendants.

Working with justice partners and Project 180 - a service provider with significant pretrial experience, pretrial services in LA County is evolving to include:

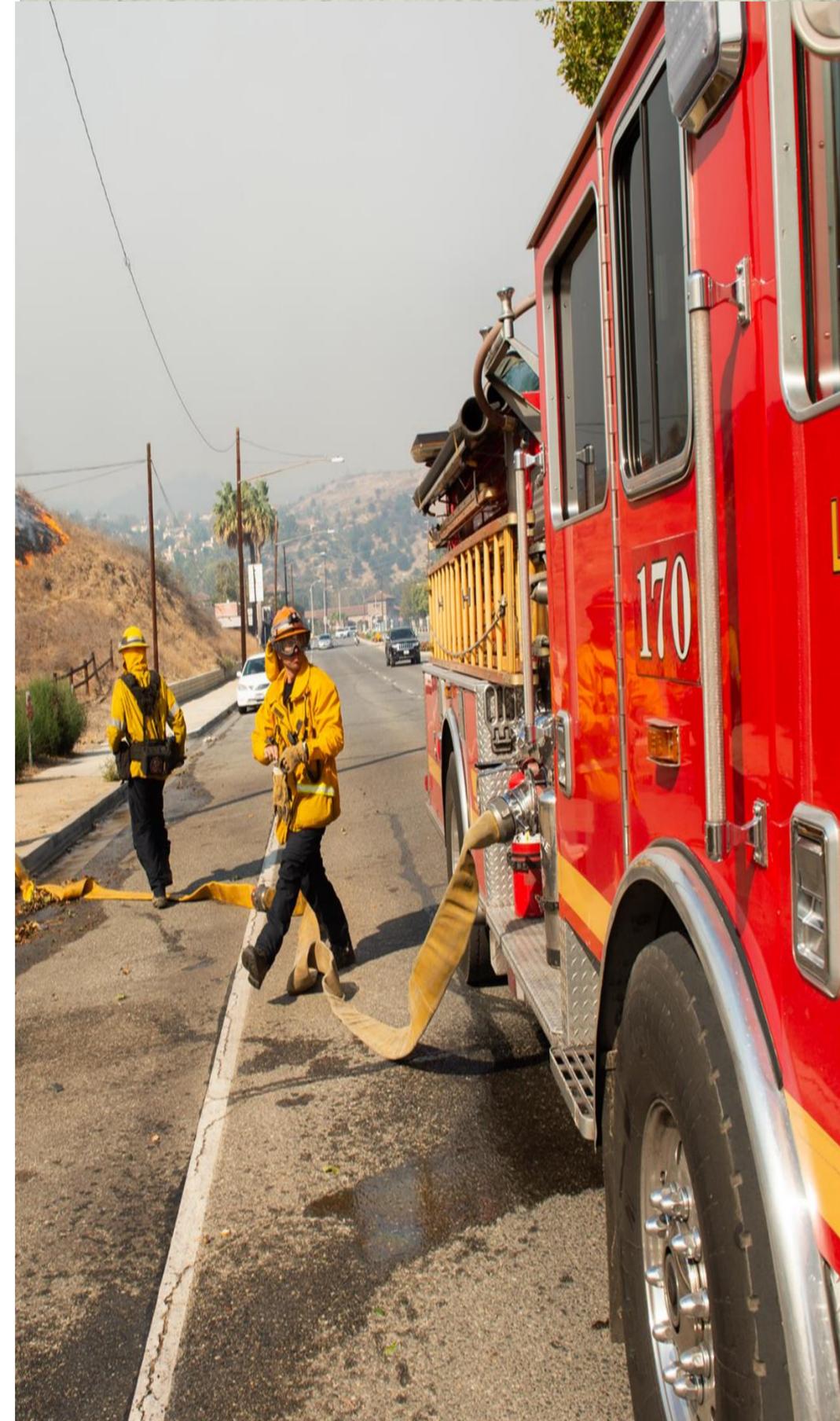
- **Needs-based assessments** conducted upon request by defense counsel to better understand the individual's substance use, mental health, and housing needs. This information is used to determine whether the individual is suitable for available housing.
- **Dedicated pretrial housing**, accommodating up to 30 individuals at a time – to immediately connect individuals to services upon approval from the judge. Individuals found suitable for such support are immediately transported to the housing site directly from jail.
- **Proactive engagement with individuals and availability of immediate service linkage** to the pretrial population under the PREP program



LA Training Center

ATI is diligently working to launch the LATC

- LATC is a reentry job training program focused on transition-aged youth with prior justice and/or foster system involvement, as well as others who qualify who are interested in working for the fire service.
- ATI is working to contract with a training provider and a service provider/program administrator. ATI is also working with various County Departments to organize services and supports for participants.
 - MOU with LA County Fire Department executed this past summer
- ISD is currently renovating Camp Gonzales to provide a home-like learning environment for the youth.
- Programming at the LATC is funded with ARP, and capital improvements are funded by the Care First, Jails Last fund.



INTERCEPT 00
Healthy Community
Supports &
Infrastructure

INTERCEPT 0
Community
Response
& Intervention

INTERCEPT 1
Law Enforcement
Contact Up
To Arrest

INTERCEPT 2
Initial Detention
& Filing Decision

INTERCEPT 3
Jail Custody
& Court Process

INTERCEPT 4
Reentry Planning
& Release

INTERCEPT 5
Supervision in the
Community



ATI Incubation Academy

BACKGROUND

- One year of training and technical assistance that focuses on organizational growth, management, contracting, capacity mapping, and mentorship for CBOs that serve communities and people who are justice-involved

SELECTION CRITERIA

- Nonprofit, 501(c)(3) status, and/or faith-based organizations
- Grassroots and small CBOs (under 25 FTE)
- Diverse leadership (BIPOC, LGBTQIA+, formerly incarcerated)
- Prioritize organizations that serve the highest-need areas using JENI/JESI, offer a wide selection of services and geographic diversity

IMPACTS

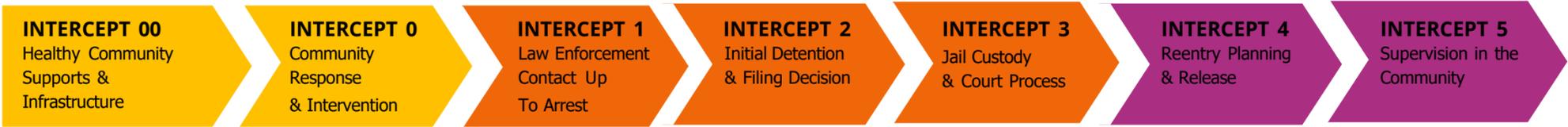
- 4 CBOs with housing contracts
- \$1.3M to 31 organizations for capacity-building grants through United Way partnership; additional \$940K in ATI Capacity Building Grants
- Pitch Competition
- Expanded peer network for Incubation Academy CBOs

Incubation Academy Cohort #1 (20 CBOs)
(Launched Sept. 2021: Housing Focus)

Incubation Academy Cohort #2 (27 CBOs)
(Launched Mar. 2022: Housing and Reentry Services)

Incubation Academy Cohort #3 (21 CBOs)
(Launch Sep. 2022: Housing and Reentry Services)

Supervisor District	Cohort 1	Cohort 2	Cohort 3
District 1	4	4	5
District 2	20	12	14
District 3	1	3	2
District 4	2	6	7
District 5	2	6	3



Countywide Bed Inventory Coordination

Beginning in Fall 2021, the CEO tasked the ATI Office with leading cross-functional efforts to address Countywide bed shortages - including developing an inventory of all County-funded beds serving vulnerable populations

Accomplishments

- Introduced new level of care classification system for departments to adopt universally
- Gathered data on beds and related programs at the facility level, including locations, quantity and type of beds, populations served, daily County rates, and funding sources
- Aggregated this info into a combined bed inventory in Excel, including a summary of all beds organized by level of care and program type (~1000 facilities/programs inventoried)

Partners

- CEO (ATI, JCIT, Homeless Initiative, and CIO)
- Alliance for Health Integration (AHI)
- DMH (Intensive Care Division, and Housing and Jobs Development Division)
- DPH-SAPC
- DHS (Inpatient Psychiatric Services, Housing for Health, and Office of Diversion and Reentry)
- Other info gathered from: DCFS, Probation, and the DMH Child Welfare Division

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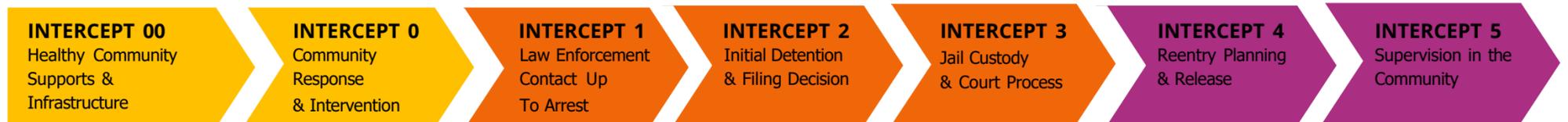
ATI Bed & Service Availability App

Project Scope

- Enable system navigators and other users to identify a person's needs, and link to appropriate services and beds in real time
- App development to include build-out of:
 - Strength/needs assessment tool
 - Bed and services inventory
 - Coordinated data entry and communications between, client, system navigator, departments and CBOs
 - Data, outcomes and gap tracking
 - Appointment and court date reminders
- Partnership with CIO
- \$1.5M ARP funding identified to support development

Project Progress

- RFP posted - July 21, 2022
- Virtual Proposer's Conference - August 11, 2022
 - 17 total vendors participated
- Vendor proposals due – October 10, 2022
- Vendor contract awarded – Q2 2023 (estimate)



Special Thanks to Our Partners

County partners

Dept Mental Health
Dept Public Health – SAPC
Dept Health Services
Homeless Initiative
ARDI
LA County CEO
LA County Board of Supervisors
Probation
District Attorney
LA City Attorney
LB City Attorney
Santa Monica City Attorney
Public Defender
Alternate Public Defender

Philanthropy

Ballmer Foundation
California Endowment
MacArthur Foundation

Community Organizations

SSG/HOPICS, Project 180
Exodus
HealthRight 360
Amity Foundation
Tarzana
LISC
Anti-Recidivism Coalition

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